



FINAL QUARTER 2015

Report to stakeholders for the period ending December 31, 2015

SAEWA Reports Summary of Final Quarter Results

The Southern Alberta Energy from Waste Association (SAEWA) is a coalition of waste management jurisdictions with an interest in implementing technologies to recover energy from residual waste and reduce long-term reliance on landfill disposal. With membership of 60 municipalities, encompassing 12 waste authorities and waste commissions, SAEWA represents a significant portion of the population of Southern Alberta outside of the 3 large urban municipalities.

Featured Last Quarter and Year-end Highlights – A theme generates around synergy as the project progress scorecard scales up. After recent distribution of the MOU - Memorandum of Understanding for the Waste Stream Characterization the Waste Stream Survey and Study were distributed November 18th, this following the meeting with AI-EES (Alberta Innovates Energy Environment Solutions) held in review of the WSC-Plan and as a result formal acknowledgement of the methodology meeting the AI-EES standard. The momentum just keeps building and the project developments exemplify the strength and tenacity of SAEWA Champions bringing this one home for Southern Alberta!

Milestones to date:

- HDR is in process of coordinating (4) winter field waste audits / sampling events for January 2016; Spring 2016 session to follow
- SAEWA, after extensive work with Eco West and HDR in coordination of FCM Green Fund submitted a finalized application for funding support for next critical steps which include Site Feasibility planning in first quarter of 2016 which is a priority to submitting the P3 Canada application for June 2016
- The Detailed Waste Stream Characterization deadline of December 4, 2015 has produced excellent results as all of the membership have responded within the deadline, and some non-members have also responded with interest in their waste analysis being accounted in the survey. SAEWA is working with HDR to coordinate 4 winter waste characterization field analysis events as a result of identifying priority areas with critical gaps in membership waste information, as well as in areas beneficial to Alberta Recycling Management Association – ARMA.
- Membership continues to grow as SAEWA Board welcomes new membership to Town of Sundre at the November Board Meeting.
- Alberta Recycling Management Association - ARMA and SAEWA identify value in working together on the Waste Stream Characterization; as a result SAEWA and ARMA have formed an agreement to work together on the Waste Stream Study and the scope has been expanded to capture specific waste characteristics and additional sampling

categories beneficial to ARMA data needs. SAEWA is excited about the partnership as it is representative of the quality of collaborative capacity that continues to drive remarkable success and increased capacity for Alberta.

- SAEWA Executive attending the AAMDC Fall 2015 Conference have first opportunity to discuss project in person with NDP representative and receive positive response

- SAEWA New Website design completed by Box Clever and unveiling set for January 1, 2016

- SAEWA 2016 Membership Invoicing submitted along with Final Quarter Briefing Summary

- SAEWA receives 2016 membership representative appointments in advance of preparing to organize AGM 2016

- SAEWA and HDR coordinate the date to meet with P3 in preparing for 2016 application submission

- SAEWA looks forward to meeting with the AEP Minister with a continued focus on establishing even stronger communications with our Provincial Government. SAEWA continues to strive to keep them connected to resilient and collaborative outreach mechanisms and the positive impact from 56 plus municipal partners driving socio-economic win-win outcomes from the Energy from Waste (EfW) project, for a positive spin off to Alberta.

- SAEWA continues to receive requests for membership and the public presentation roster grows as SAEWA informs interested audience groups of the progressive and insightful project developments to date. There is also growing interest in SAEWA sharing the unique challenges experienced along the way in creating an energy-from-waste project that merits this magnitude of collaboration. Most recently SAEWA received requests to present to R-A-I-L (Regional Alberta Innovative Learning Commons) - October 2-3rd University of Augustana, Camrose, AB; in addition to a presentation provided to the Foothill Regional dinner in Turner Valley, September 29th; other stakeholder requests included presentation to the Drumheller District Solid Waste Management Association, on October 15th and Pathways 2 Sustainability, Town of Olds, November 9th.

- Eco-West funding consultants met with SAEWA to complete preliminary FCM application review process; sourcing funding capacity opportunities of this type will be required to seamlessly transition the critical scope of work prior to the P3 Canada, 2016 application submission date

- SAEWA Executive met with Alberta Innovates Energy Environment Solutions as part of their commitment towards maintaining synergistic relationships with the Province to successfully move the project forward

- SAEWA submits expression of interest for website design development project to be completed by November 2015, where Box Clever Edmonton was selected to produce a stakeholder website that represents the breadth and outreach of the project

- SAEWA receives an increase in requests for presentation to municipalities; new membership interest continues to increase and as a result the Town of Olds, County of Mountain View, Town of Three Hills and Village of Cremona approved by the Board as non-voting members in accordance with the New and Returning Membership Policy.

- June 2015 Brownlee distributed Memorandum of Understanding packages to members and the results are very positive

- HDR Engineers commissioned to complete Detailed Business Plan by end 2015

- Alberta Community Partnership Fund awards SAEWA \$350,000 grant to complete Detailed Business Plan

- SAEWA Executive held strategic planning session and delivered Strategy Plan report

- AGM held April 24, 2015 with excellent feedback and attendance
- 2014 audit process completed and 2014 Audited Statements presented & recommended by the Board for presentation at the AGM
- Brownlee LLP Summary Report of Municipal Affairs Review of the Governance Model Draft
- Phase III development planning completed on schedule, scope and budget as approved by the Directors
- Delivery of Southern Alberta stakeholder presentations to MLA's and officials within regional membership
- Stakeholder Membership Invoicing distributed
- Member Representative Annual Reappointments

MANAGEMENT'S DISCUSSION AND ANALYSIS:

September 30, 2015

The Management's Discussion and Analysis should be read in conjunction with the 2014 Audited Financial Statements, and the 2013 Audited Financial Statements viewable at www.saewa.ca

Southern Alberta Energy from Waste Association is an organization registered under the Societies Act of Alberta; structured by an Executive Council (4) and Board of Directors (14) and Governance Committee (4).

Executive Council Members (4): Meetings held via tele-conference on the 2nd Friday Monthly

Chair – Kim Craig, Town of Coaldale
 Vice Chair – Paul Ryan, MD of Bighorn
 Secretary - Val Warnock, Town of Trochu
 Treasurer – Ben Armstrong, Wheatland County

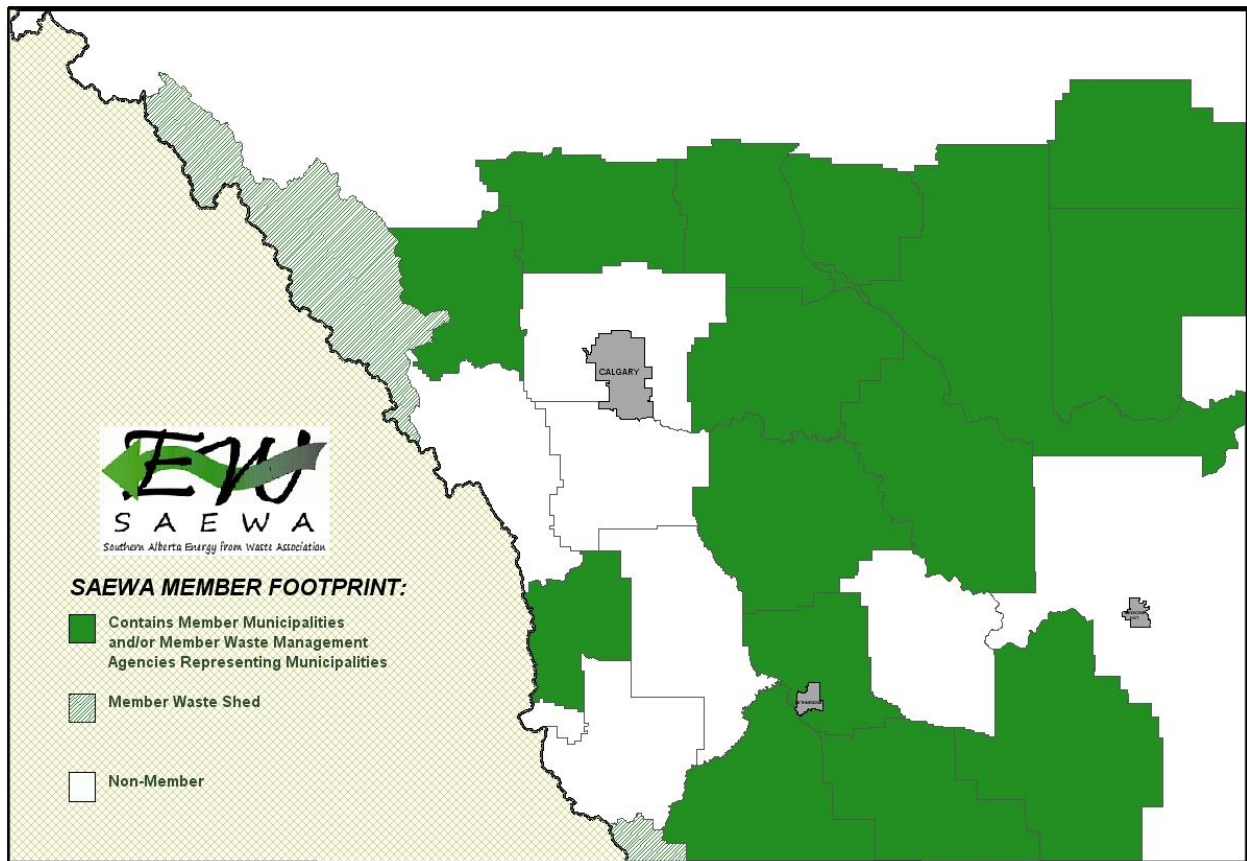
Board of Directors (14 total): Meetings held within Membership Footprint on the 4th Friday Monthly

Director – Ray Juska, Village of Duchess
 Director - Thomas Grant, Town of Vulcan
 Director - Ben Goetz, Village of Glenwood
 Director - Greg Sheppard, Special Areas
 Director - Tom White, Lethbridge County
 Director - Michel Jackson, Town of Black Diamond
 Director - George Piper, Village of Foremost
 Director - Dennis Cassie, Town of Coalhurst
 Director – Joe Watson, Town of Picture Butte
 Director – Rafael Zea, Village of Milo

2015 Board of Directors Meetings:

- January 02, 2015 – Town of Trochu, Trochu, AB
- January 30, 2015 – Wheatland County, Strathmore, AB
- February 20, 2015 – Town of Coaldale, Coaldale, AB
- March 27, 2015 – Brooks Regional Centennial Arena, Brooks, AB
- April 24, 2015 – AGM, Champion, AB
- May 29, 2015 – Lethbridge County, Lethbridge, AB
- June 26, 2015 – Town of Black Diamond, Black Diamond, AB
- July 31, 2015 – Town of Trochu, Trochu, AB
- August 28, 2015 – Town of Vulcan, Vulcan, AB
- September 25, 2015 – Lethbridge County, Lethbridge, AB
- October 23, 2015 – MD of Bighorn, Exshaw, AB
- November 27, 2015 – Brooks Regional Centennial Arena, Brooks, AB
- December 30, 2015 – Mountain View County, Olds, AB

SAEWA MEMBERSHIP & FOOTPRINT MAP –



FORWARD LOOKING INFORMATION:

Summary 2015 Final Quarter – 2016 Go Forward Statements: On completion of a very successful 2015 last quarter, SAEWA prepares for the 2016 1st quarter development undertakings to include unveiling the new website, Audit 2016, spring session waste audits, planning for AGM 2016, site feasibility planning, and completion of the investment ready Detailed Business Development Plan that is scheduled to be fully executable by June 2016; all developments necessary to implement to Phase III – IV critical development undertakings including site identification and technology.

SAEWA prepares to revisit the P3 Canada application intake for June 2016 upon completion of the Detailed Business Plan

SAEWA website design and development project will be completed end 2015 resulting in a website platform that is engaging, efficiently informs stakeholders and fully identifies the breadth of the project developments along the pathway to success.

SAEWA sets strategic planning by outlining (6) strategic goals and (7) key priorities identified as critical path that were captured within the Strategic Plan document. The document has been approved by the Board as an official record which was distributed to our stakeholders along with the Q2 Briefing Notes Summary. This document is viewable at: www.saewa.ca

SAEWA administration continues to pursue additional funding streams to ensure seamless implementation of critical path project developments including facilitation of waste stream characterization analysis study (2015 – 2016), technology identification, and site identification (2016-2017). Additional applications are in queue for 1st and 2nd Quarter – June 2016 funding deadline for submission dates diarized.

Energy is building at a rapid pace as we take an approach towards critical path. This momentum is continually creating momentum in interest of the project and membership resulting in increased requests for presentations to municipalities within and outside the membership footprint. This resulted in a Board directive to implement a "New and Returning Member Policy" which was completed and accepted by the Board as the SAEWA Membership Policy – viewable at: www.saewa.ca .

We will continue to maintain value for our stakeholders, keeping you connected to future developments moving forward.

Stay tuned!

For additional information please contact:

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Vice Chair, Paul Ryan, MD of Bighorn@ C.403-609-7465

Administration: Sherry Poole @ C. 403-563-5759 or contact us at: www.saewa.ca